

Reg. No.: AF101286EN8T-L8DBA-1

Date of Issue: 09th of February 2023

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The transcript is an integral part of this document



Royal Academy of Economics and Technology in Switzerland

This is to certify that

FRANCO ARDA

HAS BEEN GRANTED THE

Doctor of Business Administration



REGISTRAR

Dag Alvi Priad
DEAN



Certified Education and Training Management Systems
by British Integrated Quality Standards (IQS UK), which
is accredited by ASCB(E) UK and member of the British
Standards Institute BSI.



Accreditation Service for International Colleges and Universities is a recognised educational accreditation body by British Government UKBA
(Paragraphs 56K-56M), member of UK NARIC the National Academic Recognition Information Centre (Quality Standards Group), British Quality
Foundation (BQF UK), Council for Higher Education Accreditation (CHEA IGS - USA) and an affiliate of The European Association for Quality Assurance
in Higher Education (ENQA - Europe).



Swiss National
Tourist Office
MEMBER



INTERNATIONAL
COUNCIL FOR OPEN AND
DISTANCE EDUCATION
Supported by the Norwegian Ministry
of Education and Research



QISAN
Quality Improvement
System for Academic
Networks



European
Council for
Business
Education
ENQA Affiliated



EFQM
EUROPEAN FOUNDATION
FOR QUALITY MANAGEMENT



ACCREDITATION
COUNCIL FOR
BUSINESS SCHOOLS
AND PROGRAMS
RECOGNIZED BY CHEA



ASIQUAL
ACADEMIC & SKILLS
INTERNATIONAL QUALIFICATIONS



BRITISH
HOSPITALITY
ASSOCIATION



EFMD
EQUIS
ACCREDITED
EOCES
CERTIFIED



CHRIE
CANADIAN HIGHER
EDUCATION
INTERNATIONAL



UNIVERSITY OF
DĄBROWA GÓRNICZA
POLAND



OUS Royal Academy of
Economics and Technology
in Switzerland



TARAS SHEVCHENKO
NATIONAL UNIVERSITY
UKRAINE

— • *This is to certify that* • —

Franco Arda

HAS BEEN GRANTED THE
Doctorate of Business Administration



Dmytro Priat
REGISTRAR

Reg. No.: AF101286EN8T-L8DBA-1WAK

Date: 9th of February 2023



Transcript	
Doctorate of Business Administration	
Diploma Nr.: AF101286EN8T-L8DBA-1	
Study period: May 2020- February 2023	
Arda, Franco, 10.12.1968, AF101286EN8T	

Subjects	Evaluation	Weighting	Credits
Global and International Management	P	7%	7
Advanced Finance	P	7%	7
Strategic Management and Leadership	P	7%	7
Project Management	P	7%	7
Advanced Accounting	P	6%	6
Strategic Information System Analysis	P	6%	6
Research Methods	AT	2%	7
Electronic Research Methods	AT	2%	7
Dynamic Websites	P	6%	6
Research Title: Improving the accuracy of the Benford algorithm via Monte Carlo simulation for sample size determination	P	50%	60
Supervisor: None			
The Thesis Defense Committee consisted of:			
Head of the Committee: Dr. Junaid Shaikh			
1.Member: Kleanthis Katsaros			
Avarage Grade/ Total Credits	69%		120
Grading System	A 90% – 100% Exceptional, B 81% - 90% Excellent, C 71% - 80% very good, D 61% - 70% good, E 51% - 60% Sufficient - Lowest passing grade, 0% - 50% Insufficient - Failing grade Each Credit indicates 25 hours		

This Program is a part of the PhD. Program

AT= Attestation / Just attendance

P: passed the examination / Defense

language of instruction and assessment: **English**

Note: For further information about this transcript please check the diploma supplement

This transcript is valid only with the official diploma issued under the number mentioned above

This transcript consist of 1 Page

Dy. A. Briand

Prof. Mag. D. A. Briand

LL.M. UNIL

Master of Law, Université de Lausanne

Academic Responsible



Date of Issue: 09.02.2023



EFQM
ISO 29990:2010 Certified
Member of AACSB
www.ous.edu.eu / admission@ousedu.eu
Phone: +41(0)443200033





Transcript			
Doctorate of Business Administration			
Diploma Nr.: AF101286EN8T-L8DBA-1WAK			
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Average Grade/ Total Credits	69%		120
Grading System	A+ 85% – 100% First class with Distinction, A 70% – 84% First class, B+ 60% - 69% Upper second class, B- 50% – 59% Lower second class, C 40% – 49% Pass, D Less than 40% Fail Each Credit indicates 25 hours		

AT= Attestation / Just attendance

E: passed the examination

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This Program is a part of the PhD. Program

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Prof. Mag. D. A. Briand

LL.M. UNIL

Master of Law, Université de Lausanne

Academic Responsible



Date of issue: 09.02.2023

University of Dąbrowa Górnicza, International Relations Office, Zygmunta Cieplaka 1c, 41-300 Dąbrowa Górnicza, Poland

OUS Switzerland, Public Relations Office, Freilagerstrasse 39, CH-8047 Zurich, Switzerland

Taras Shevchenko National University of Kyiv, Academic Mobility Office, Office 222, 64/13, Volodymyrska Street, City of Kyiv, 01601, Ukraine



Diploma Supplement

This Diploma Supplement model was created based on **the standard of the European Commission, Council of Europe and UNESCO/CEPES**. The purpose of the supplement is to provide sufficient independent data to improve the international 'transparency and fair academic and professional recognition of qualifications (diplomas, Diplomas, certificates etc.). It is designed to provide a description of the nature, level, context, content and status of the studies that were pursued and successfully completed by the individual named on the original qualification to which this supplement is appended. It should be free from any value judgements, equivalence statements or suggestions about recognition. Information in all eight sections should be provided. Where information is not provided, an explanation should give the reason why.

1. INFORMATION IDENTIFYING THE HOLDER OF THE QUALIFICATION

- 1.1 Family name(s): Arda
- 1.2 Given name(s): Franco
- 1.3 Date of birth: 10.12.1968
- 1.4 Diploma Number: AF101286EN8T-L8DBA-1

2. INFORMATION IDENTIFYING THE QUALIFICATION

- 2.1 Name of qualification and title conferred with International abbreviation (in original language)
Diploma in English: **Doctorate of Business Administration**
- 2.2 Main fields of studies for qualification
Global and International Management, Advanced Finance, Strategic Management and Leadership, Project Management, Advanced Accounting, Strategic Information System Analysis, Research Methods, Electronic Research Methods, Dynamic Websites
- 2.3 Name and status of the awarding institution
OUS Royal Academy of Economics and Technology in Switzerland.
Further details as to the status of OUS can be found in paragraph 8.3
- 2.4 Name and status of the organization administering studies
OUS Royal Academy of Economics and Technology in Switzerland.
Further details about OUS can be found in paragraph 6.2
- 2.5 Language of institution and examination
100% English

3. INFORMATION ON THE LEVEL OF QUALIFICATION

- 3.1 Level of qualification
OUS Diploma level 8 qualification for people who wants to work in Management or Business-related fields at a specialist or management level.



3.2 Official length and workload of studies

3 years flexible study program and equal to 120 Credit, each consist of 25 hours.

3.3 Admission requirements

IELTS or equivalent (Only for students from non-English speaking countries or students who did not study at English speaking school) applicable only for English study programs. In addition, it required a minimum of five years of managerial experience and be entered with a Master's degree or Diploma (4-5 years Diploma), such as MSc, MA or MBA. Equivalence of other approaches "sur dossier" might be possible: a personal interview to assess the student concludes the admission requirements.

3.4 Further education

The grandaunt can continue his education towards the PhD degree as this program is part of the PhD.

4. INFORMATION ON THE CONTENTS AND RESULTS GAINED

4.1 Mode of study

Full time flexible program, with an accompanying regular occupation

4.2 Program requirements

The program provides the student with solid subject-specific knowledge, interpersonal skills, knowledge of methods and techniques, and of personal strengths and weaknesses. It leads to a professionally oriented Diploma of higher education.

4.3. LEARNING OUTCOMES:

Graduates of this program will be prepared to:

1. Assess the relevance of current and emerging business theory and practice from an interdisciplinary perspective.
2. Formulate and execute effective solutions to complex, real-world problems common to the practice of business and management.
3. Apply the current research literature from business and management to practical problems found in business and management.
4. Design and conduct rigorous research that contributes to the professional body of knowledge on business and management.
5. Clearly communicate with stakeholders about problem statements, research approaches and results, solutions, and assessment.
6. Explain their ethical responsibilities as a member of the business community and a citizen in society.

Academic Progression



Diploma requirements are passing all courses individually as well as attaining a sufficient grade in the research.

4.4 Details of program, grades, assessments and credits obtained

Please refer to the grade transcript

4.5 Grading scheme

Please refer to the grade transcript

4.6 Overall classification of the qualification

Please refer to the grade transcript

5. ADDITIONAL INFORMATION

OUS Royal Academy of Economics and Technology in Switzerland is a member ABMS Education Group. With a current number of more than 1500 students, ABMS Education Group., has become one of the leading and largest education group in Switzerland with up to 300 different study programs located in Zurich and Zug.

6. Sources of further information

OUS Switzerland, Freilagerstrasse 39, 8047 Zürich

Tel: +41(0)44 320 00 33 E-mail: admission@ousedu.eu / quality@ousedu.eu

Homepage: www.ous.edu.eu

7. CERTIFICATION OF THE SUPPLEMENT

Date: 9th of February 2023



Derya A. Briand

OUS Switzerland

Prof. mag. Derya A. Briand LL.M. UNIL

Master of Law, Université de Lausanne

Head of Academic Studies

8. THE NATIONAL SYSTEM OF HIGHER EDUCATION

Switzerland has a triple university system. First are public universities, 2nd are usually public universities of applied sciences and the 3rd are private institutions, all three systems have different characteristics but are of equal status. The general prerequisite for entry to a university-level education is a 12 to 13-year education and recognized Baccalaureate.

8.1 Universities

The Swiss Universities are either cantonal institutions, which are partly financed by the federal government or federal institutions. Entry to universities is usually by, means of



the general Baccalaureate (Matura). With their academically oriented programs, these institutions are responsible for the maintenance of the academic and scientific community.

8.2 Universities of Applied Sciences

The Universities of Applied Sciences are mainly cantonal or regional institutions. They are partly supported with federal funds or can be sponsored by private institutions. They are subject to federal regulations (task-setting, function, minimum requirements and accreditation).

8.3 Private Institutions

Private Institutions are usually permitted by mainly cantonal or regional Board of Education and could be listed as approved for Public Scholarships in Switzerland.

The mission and function of the Private Institutions oblige them, in addition to offering Diploma programs, to be active in applied research and development, technology and knowledge transfer, as well as in graduate level education. Students hold a professional Baccalaureate (Berufsmatura) or a general Baccalaureate (Matura) at entry. By providing an applied, scientifically based education, the private Institutions prepare qualified young professionals for entry into the job market. The programs and the Diplomas, which are

comparatively tightly organized, should be usually accredited by a recognized accreditation body.

OUS was founded in Switzerland, in the State of Zug and it is allowed to operate and issue its Diplomas according to the letter number (DBK DBKS 6 / 33 / 60236) issued by the Board of Education and Culture in the State of Zug.

OUS Philosophy as is based on the UN article 26. OUS Switzerland believes that all forms of Education are Human Right.

Additionally, OUS is a "Premier Accredited" by Accreditation Service for International Colleges & Universities ASIC UK, a recognized accreditation body by the British Government (Home Office/UKVI), a member of the UK NARIC (UK National Academic Recognition Information Centre) Quality Standards Group, an affiliated accreditation body by ENQA (The European Association for Quality Assurance in Higher Education) and a member by CHEA USA International Quality Group (Council for Higher Education Accreditation).

OUS has achieved the following programmatic accreditation from the European council for business Education:

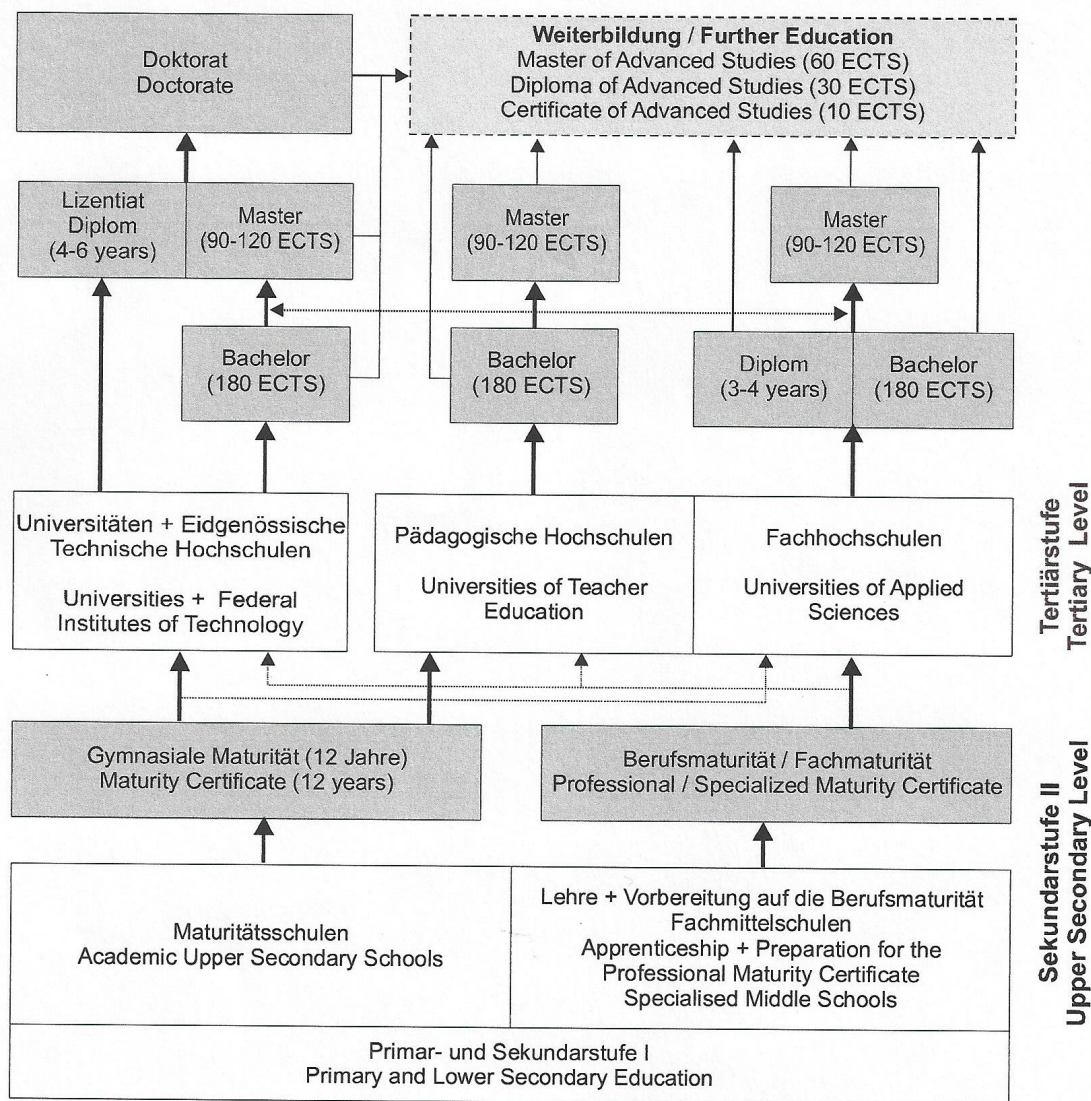


1. Bachelor of Business Administration
2. Master of Business Administration
3. Doctorate of Business Administration

As well OUS is:

- Recognized for Public Scholarships in Switzerland by "Association for Bipartite Enforcement, Continuing Training and the Social Fund for Staff Leasing"
- Validated Centre Providing ASIQUAL (Academic and Skills International Qualifications) Validated Awards. ASIQUAL is a UK based awarding body.
- Double ISO Certified (ISO 9001:2008 & ISO 29990:2010)
- Accredited educational organization up to EQF Level 7 by NCC Education which was originally part of the British National Business and Computing Centre which was established by the British Government in 1966 and is recognized by Office of the Qualifications and Examinations Regulation (Ofqual.gov.uk).
- Approved member by the Swiss National Tourist Office (MySwitzerland).
- Approved member by the European Foundation for Quality Management EFQM.
- Approved member by International Council for Open and Distance Education – ICDE is Supported by the Norwegian Ministry of Education and Research.
- Approved member by the Association to Advance Collegiate Schools of Business AACSB International.
- Approved member by the Accreditation Council for Business Schools and Programs ACBSP.
- Approved member by the Council on Hotel and Institutional Education CHRIE.
- Approved member by the United States Distance Learning Association USDLA.
- Approved member by the British Hospitality Association BHA.
- Approved member by the European Council for Business Education ECBE.
- Approved member by the European Council for Leading Business Schools ECLBS.
- Approved member by the Quality International Study Abroad Network.
- Approved member by the American Hotel & Lodging Association AHLA.

8.4. The Education system in Switzerland (in original Language “German”)



----- Es werden zusätzliche Leistungen verlangt
Additional achievement required



University of Dąbrowa Górnicza
WSB Poland



Royal Academy of economics & technology
OUS Switzerland



Taras Shevchenko National University
KNU Ukraine

OUS Switzerland, Public Relations Office, Freilagerstrasse 39, CH-8047 Zurich, Switzerland

Taras Shevchenko National University of Kyiv, Academic Mobility Office, Office 222, 64/13, Volodymyrska Street, City of Kyiv, 01601, Ukraine

University of Dąbrowa Górnicza, International Relations Office, Zygmunt Ciepłaka 1c, 41-300 Dąbrowa Górnicza, Poland

DIPLOMA SUPPLEMENT

Series, registration number and date of issue of the Diploma and Diploma Supplement

Reg.Nr.: AF101286EN8T-L8DBA-1WAK

This Diplom Supplement model was developed by the European Commission Council of Europe and UNESCO/CEPES. The Purpose of the supplement is to provide sufficient independent data to improve the international transparency and fair academic and professional recognition of qualifications (diploma, degrees, certificates, etc.). It is designed to provide a description of the nature, level, context and status of the studies that were pursued and successfully completed by the individual named on the original qualification to which this supplement is appended. It should be free from any value judgements, equivalence statements or suggestions about recognition. Information in eight sections should be provided. Where information is not provided, an explanation should give the reason why.

1 INFORMATION IDENTIFYING THE HOLDER OF THE DIPLOMA

- 1.1 Family name(s): Arda
1.2 Given name(s): Franco
1.3 Date of birth (day/month/year): 10.12.1968

2 INFORMATION IDENTIFYING THE DIPLOMA

- 2.1 Name of qualification: Doctorate of Business Administration
2.2 Main field(s): Business Administration
2.3 Name and location of responsible institutions: OUS Switzerland - WSB Poland - KNU Ukraine
2.4 Language(s) of instruction/examination: English
2.5 Study Period in our program:
2.6 Date of issue: February 2023

3 INFORMATION ON THE LEVEL OF THE DIPLOMA

- 3.1 Level of qualification: 8 EQF Level
3.2 Official length of the full programme: 2 year(s)
3.3 Access requirement(s): 7 EQF Level / Equivalent
3.4 Further education / This program is part of: PhD

Dagmar Briand



Head of the Academic Program: D.A. Briand

This qualification has been awarded based on the following Agreements: KNU-ABMS17012017&WSB-ABMS-01102016

If you have any further queries please do not hesitate to contact us under graduation@ousedu.eu

This graduation package (Certificate, Transcript and Supplement) remains the property of, and must be returned to OUS Switzerland upon reasonable request